

#### Annual Report and Financial Statements for the Year Ended 31 August 2020

**FOR** 

BECKFOOT TRUST (a company limited by guarantee)

COMPANY REGISTRATION NUMBER: 08155088 (England and Wales) AND AN EXEMPT CHARITY

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#### REFERENCE AND ADMINISTRATIVE DETAILS

Members J M C Cole

M Eaton H Wallace N J Weller N Whiteside J Winkley

Trustees/Company Directors J Cryer (appointed 1/9/19)

S Dalai-Wilson (appointed 1/9/19) P Hill (resigned 31/12/2019)

D J Horn (Chief Executive Officer [CEO], Accounting Officer and

Staff Trustee)

M J Kelly D Maybury

A M Merifield (appointed 6/4/2020) E K Pervez (appointed 1/9/19)

S Pierce P Speight

C D Tebbutt (resigned 5/4/20)

S K Tollervey J Winkley (Chair)

S A Watson (Appointed 6/4/2020)

Company Secretary Schofield Sweeney LLP

Senior Management Team V Birch Finance Director and CFO

C Burland Operations Director

G Dyson Associate Director Human Resources

N Flynn School Improvement Director

C Gunning Headteacher Beckfoot Priestthorpe G C Halls Associate Director for Talent Management

D J Horn CEO

L Hanson Headteacher Beckfoot Nessfield K Horton Headteacher Beckfoot Allerton

Z Mawson Executive Head Primary and Special - Headteacher

**Beckfoot Heaton Primary School** 

E McPhail Headteacher Hazelbeck School

S Morrissey Associate Director School Evaluation & Effectiveness J Richardson Executive Head Secondary - Headteacher Beckfoot

Thornton

T Smith Headteacher Beckfoot Oakbank R Stirland Headteacher Beckfoot Phoenix

C D Tebbutt Associate Director External Community Relations

S Wade Headteacher Beckfoot

G Wrightson Headteacher Beckfoot Upper Heaton

Company Name Beckfoot Trust

Principal and Registered Office Wagon Lane, Bingley, Bradford West Yorkshire BD16 1EE

Company Registered Number 08155088 (England and Wales)

Independent Auditor Saffery Champness LLP

Mitre House, North Park Road, Harrogate HG1 5RX

## Beckfoot Trust Reference and Administrative Details

Bankers Lloyds Bank PLC

Lloyds Bank PLC Hustlergate, PO Box 1000 BX1 1LT

Solicitors Schofield Sweeney LLP

Schofield Sweeney LLP Church Bank House, Church Bank, Bradford BD1 4DY

#### TRUSTEES' REPORT

The Trustees present their annual report together with the financial statements and auditor's reports of the charitable company for the period 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a Trustees' report, and a directors' report under company law.

During the year Beckfoot Trust consisted of the following academies:

Academy	Date Joined	Туре
Beckfoot School	August 2013	Secondary School
Hazelbeck School	August 2013	Secondary Special School
Beckfoot Upper Heaton School	September 2015	Secondary School
Beckfoot Allerton	September 2016	Primary School
Beckfoot Oakbank	September 2016	Secondary School
Beckfoot Thornton	October 2016	Secondary School
Beckfoot Heaton	December 2016	Primary School
Beckfoot Phoenix	September 2017	Primary Special School
Beckfoot Priestthorpe	September 2017	Primary School
Beckfoot Nessfield	September 2018	Primary School

#### Structure, Governance and Management

#### Constitution

Beckfoot Trust is a company limited by guarantee and an exempt charity. The Charitable Company's memorandum and articles of association dated 9 May 2013 are the primary governing documents of the Academy Trust. The Trustees of Beckfoot Trust are also the directors of the charitable company for the purposes of company law. The Charitable Company is known as Beckfoot Trust. Details of the Trustees who served throughout the period are included in the Reference and Administrative details on page 1.

#### Members' Liability

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Trustees' Indemnity Insurance

In accordance with normal commercial practice Beckfoot Trust has purchased indemnity insurance to protect Governors and Officers from claims occurring whilst on Academy business. During the 2019/20 academic year the Trust was a member of the RPA. The RPA provides cover up to £10,000,000 on any one claim and the cost for the year ended 31 August 2020 was not separable but was included in the rate of £18/pupil.

#### Method of Recruitment and Appointment or Election of Trustees

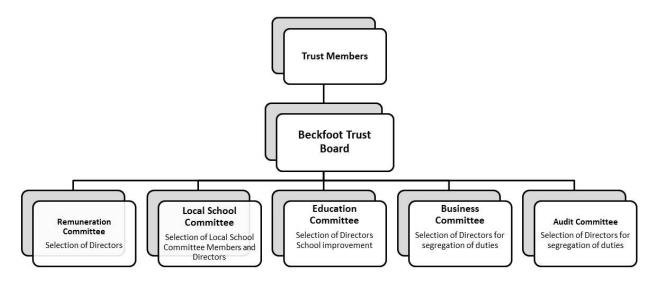
Up to a maximum of 8 directors may be appointed by the members of the charitable company, who are Trustees for the purposes of charity legislation. These Trustees may then co-opt further Trustees with no maximum number set. Two Trustees must be a parent of a registered pupil at one or more of the Schools. The total number of Trustees who are employees of the charitable company shall not exceed one third of the total number of Trustees. The term of office for a Trustee is currently four years and any director may be re-appointed. The Members may appoint Trustees through such process as they may determine.

#### Policies and Procedures Adopted for the Induction and Training of Trustees

New Trustees are inducted into the workings of the Trust, including policies and procedures, at arranged meetings with the Chief Executive Officer (CEO) and other key members of staff. The training and induction provided for new Trustees depends on their existing experience. Where appropriate, induction includes training on charity and educational, legal and financial matters (with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Trustee). Trustees are aware that a budget is available to support training needs on request.

#### **Organisational Structure**

The way in which the board of directors/Trustees receives advice and delegates responsibilities is described below.



The role of the Board is to ensure Beckfoot Trust is governed and managed so as to comply with requirements set out by the DfE, relevant companies and charities legislation as well as its own governing documents.

**The Board** is responsible for strategic and school improvement planning, financial and risk management, audit, senior staff appointments and remuneration. It prioritises:

- Ensuring clarity of vision, ethos and strategic direction
- Holding executive leaders to account for the educational performance of the organisation and its pupils, and the performance management of staff
- Overseeing the financial performance of the organisation and making sure its money is well spent

**The Education Committee** has delegated responsibility for safeguarding, educational standards and improvement in all Trust Schools and specifically for delegating responsibility to the Local School Headteacher.

**The Business Committee** has delegated responsibility for financial planning and management, human resources, estates management and compliance in all Trust Schools and specifically for delegating responsibility to the Local School Headteacher.

**The Local School Committee** has delegated responsibility for Local School policy approval, student and staff welfare and parental and stakeholder engagement.

**The Remuneration Committee** has delegated responsibility for CEO performance management and the remuneration of higher paid Trust staff.

**The Audit Committee** has delegated responsibility for the internal controls, system for internal scrutiny and the external audit function.

In addition to the above committees there are several ad hoc committees formed as necessary including Student Discipline Committee and Staff Discipline and Grievance Committee. The Chief Executive Officer is the Trust's Accounting Officer overseeing the strategic operational and financial management of the Trust. The Finance Director is the Trust's Chief Finance Officer.

#### Arrangements for setting pay and remuneration of key management personnel

The Remuneration Committee of the board is responsible for the performance management and remuneration of the CEO. The CEO is responsible for the performance management of all senior Trust staff (including employed directors), Headteachers and Heads of School. The Remuneration Committee of the board is responsible for setting the pay of all senior Trust staff (including employed directors), Headteachers and Heads of School. Local School Headteachers are responsible for the performance management and the setting of pay for Senior Leadership Team members in accordance with a framework agreed by the CEO.

#### Trade union facility time

Number of employees who were relevant union officials

Number of employees who were relevant union	12
officials during the relevant period	
Full-time equivalent employee number	11.8

Percentage of time spent on facility time

Percentage of time	Number of Employees
0%	5
1-50%	7
51-99%	0
100%	0

Percentage of pay bill spent on facility time

Total cost of facility time	£4,090
	(plus £33,842 additional facility time funding)
Total pay bill	£34,743,210
Percentage of the total pay bill spent on facility time	0.01%
	(0.11%)

Time spent on paid trade union activity

Time spent on paid trade union activities as a	The Trust does not currently distinguish
percentage of total paid facility time hours	between time spent separately on trade
calculated as:	union activities and trade union duties and is
	therefore unable to report on this figure.

#### **Related Parties and other Connected Charities and Organisations**

Trustees are required to make a declaration of interest annually in order to enable the Trust to identify related parties. Where related party relationships exist between Trustees and third party suppliers or customers the financial arrangements meet the requirements of relevant accounting standards and the Financial Handbook. Full details of these relationships can be found in note 23.

#### **Engagement with Employees (including disabled persons)**

The Trust recognises that our staff are our most precious resource and engagement with our employees is key to its success in achieving its wider objective of creating remarkable learning environments where no child is left behind.

The Trust Workload and Well-being pledges support this and promise that staff will be supported, encouraged, listened to and trusted within a positive, purposeful and inclusive working environment. Our staff are supported at the Trust. Where staff need support we make referral to the employee health and wellbeing unit and make reasonable adjustments to ensure that our staff are supported in the workplace. We offer reasonable adjustments, working with medical practitioners to support candidates applying to work for the Trust and our current staff.

During the year the Trust has further strengthened relationships with employees by:

- Launching the Trust Matters SharePoint a dedicated resource for all Trust Staff
- Holding a dedicated Trust-wide wellbeing week
- Running a hugely successful Trust wide conference for all staff, pulling teams together and refocusing on our collective goals
- Beckfoot Trust strives to be an equal opportunities employer.

#### **Engagement with our Suppliers**

The Trust has robust procurement policies in place, when entering new supplier relationships it considers value for money, environmental sustainability and long term working relationships as well as taking steps to comply with the Modern Slavery Act. Suppliers are treated fairly and paid promptly.

#### **Objectives and Activities**

#### **Objects and Aims**

The principal activities and objects of Beckfoot Trust are:

- The advancement, for public benefit, of education in the United Kingdom, in particular establishing, maintaining, managing and developing schools offering a broad and balanced curriculum.
- To provide full or part time education for children of compulsory school age, who otherwise may not for any period receive suitable education unless alternative provision is made for them.
- To make special educational provision for pupils with Special Educational Needs and Disability.
- To promote for the benefit of the inhabitants of Bradford and surrounding area the provision of facilities for recreation.

#### Objectives, Strategies and Activities

The Trust has the following Core Purpose:

'We are here to create a family of remarkable schools that collaborate to ensure all their young people enjoy learning and expect to be successful. Schools where families are involved, where you feel and see a learning culture that is purposeful, celebratory and inclusive. Schools that are great places to work, where staff develop professionally and feel valued and cared for. Schools where learners strive for outcomes to rank them in the top 20% by comparison with young people in similar schools. With sustained success, lives change, communities thrive and we all benefit.'

The Trust organises its work with a strategic focus around four key drivers of success:

- 1. School improvement at scale
- 2. People and Talent
- 3. Enabling Services (technology, estates management, marketing and communications)
- 4. Governance and Finance including Compliance

The Trust's Corporate Strategy is described in the following diagram:



#### **Trust Development**

The Trust is not currently working on plans for further expansion.

#### **Public Benefit**

When setting the objectives of the charitable company for the year, the Academy Trust's Directors have given careful consideration to the Charity Commission's guidance on public benefit. Public benefit is achieved through ensuring the schools within the Trust meet their charitable objective.

#### **Strategic Report**

During the 2019/20 year, Beckfoot Trust operated eight mainstream schools and two special schools.

Beckfoot Thornton was inspected in the year and was rated Requires Improvement with 4 of the 5 areas rated good, evidencing the rapid improvement of the school. The predecessor school had received a Requires Improvement rating in May 2014.

Beckfoot Heaton was inspected in the year and received a Good Ofsted rating with Outstanding Personal development and Leadership and Management. The predecessor school had received a Requires Improvement rating in May 2016.

Throughout the lockdown period Trust schools stayed open to vulnerable pupils and the pupils of key workers as well as providing remote learning to pupils who did not attend school. It is important that the 2020 results are treated in isolation and are not used for comparison with previous or future years since these results are based on Centre Assessed Grades with students not sitting exams as a result of covid-19.

#### **Key Performance Indicators**

#### **Beckfoot Trust Primary Schools Combined Outcomes for Learners**

Primary Schools	Trust	Trust	National
(figures correct at time of publication)	2019	2020	2020
Number of schools	4	4	
Total number of pupils on roll (all ages)	1855	1766	
Key Stage 2 Attainment			
Reading, Writing Maths Expected Standard	50%	N/A	N/A
Reading Progress	-0.6	N/A	
Writing Progress	0.3	N/A	
Maths Progress	-0.8	N/A	

#### **Beckfoot Trust Secondary Schools Combined Outcomes for Learners**

Secondary Schools	Trust	Trust	National
(figures correct at time of publication)	2019	2020	2020
Number of schools	4	4	
Total number of pupils on roll (all ages)	5193	5355	
Key Stage 4 Progress			
Progress 8	-0.16	N/A	N/A
Key Stage 4 Attainment			
9-4 in English + Maths "Basics"	55%	68%	N/A
9-5 in English + Maths "Basics"	33%	47%	N/A
Key Stage 5 A Level Attainment			
Average point score per A level entry	С	B-	N/A
expressed as a grade			7 4/7 1

#### **Overall Attendance**

	Trust 2019	Trust 2020 (to Feb 2020)	National 2019
Trust Primary Attendance %	95.4%	95.7%	96.0%
Trust Secondary Attendance %	93.8%	93.8%	94.5%
Trust Special Attendance %	89.1%	90.0%	89.9%

#### School by School Achievements and Performance

**Beckfoot Allerton (Primary School)** joined the Trust in September 2016, converting with an Outstanding Ofsted rating but with outcomes that had stalled. A new headteacher was appointed in September 2017 and the school has been in a period of transition. The school was inspected in 2019 and received a Requires Improvement rating, consistent with the Trust's expectations. The report noted the trustee's 'knowledge and expertise in leading school improvement'. Results in 2019 indicate the school is now rapidly improving. This improvement is being sustained based on Trust Evaluations 2019/20.

Beckfoot Allerton Primary School (figures correct at time of publication)	Allerton 2019	Allerton 2020
Total number of pupils on roll (all ages)	454	436
Key Stage 2 Attainment (% of pupils reaching the expected standard)		
Reading, Writing Maths Expected Standard	65%	N/A
Reading Progress	-0.9	N/A
Writing Progress	-1.9	N/A
Maths Progress	0.4	N/A

**Beckfoot** (**Secondary School**) joined the Trust in 2013 with a Good Ofsted rating. In 2014, it was graded by Ofsted as Outstanding and it gained a World Class School Quality Mark in 2016. The school's KS4 Progress 8 outcomes in 2019 dropped a little. A new Headteacher was appointed in September 2019 and outcomes for learners at KS4 recovered well for CAGs 2020. The school continues to perform consistently above national averages on attainment measures.

Beckfoot School (figures correct at time of publication)	Beckfoot 2019	Beckfoot 2020
Total number of pupils on roll (all ages)	1666	1688
Key Stage 4 Progress		
Progress 8	0.13	N/A
Key Stage 4 Attainment		
9-4 in English + Maths "Basics"	70%	82%
9-5 in English + Maths "Basics"	45%	62%
Key Stage 5 A Level Attainment		
Average point score per A level entry expressed as a grade	C+	В

*Hazelbeck (Secondary Special School)* joined the Trust in 2013 with a Requires Improvement Ofsted rating. In 2015, Ofsted graded it Outstanding and it received a second Outstanding rating when inspected in 2019. Outcomes for students have continued to improve and in 2019, 100% of sixth form students attained four or more external accreditations. In recognition of its sustained success, the school was accredited as a 'World Class School' in 2019.

**Beckfoot Heaton (Primary School)** joined the Trust in December 2016 as a 'convertor' academy with Requires Improvement Ofsted grade. The school was inspected in 2019 with a Good Ofsted grade. Pupil outcomes since conversion reflect significant improvement over time.

Beckfoot Heaton Primary School	Heaton	Heaton
(figures correct at time of publication)	2019	2020
Total number of pupils on roll (all ages)	792	782
Key Stage 2 Attainment (% of pupils reaching the expected standard)		
Reading, Writing Maths Expected Standard	46%	N/A
Reading Progress	-0.6	N/A
Writing Progress	3.3	N/A
Maths Progress	0.7	N/A

**Beckfoot Nessfield (Primary School)** joined the Trust as a 'sponsored' academy in 2018 with an Inadequate Ofsted grading achieved in 2017. In its first year in the Trust school the focus has been on establishing rapid improvement through alignment with the Trust's school improvement framework.

Beckfoot Nessfield Primary School	Nessfield	
(figures correct at time of publication)	2019	Nessfield
		2020
Total number of pupils on roll (all ages)	395	339
Key Stage 2 Attainment (% of pupils reaching the expected standard)		
Reading, Writing Maths Expected Standard	41%	N/A
Reading Progress	0.1	N/A
Writing Progress	-1.4	N/A
Maths Progress	-2.9	N/A

**Beckfoot Oakbank (Secondary School)** joined the Trust in September 2016 as a 'sponsored' academy with a Requires Improvement Ofsted rating in 2015. The school received a further Requires Improvement Ofsted rating in 2019. The Trust appointed a new headteacher in February 2019 and has since put in place a revised leadership structure during the year and with the support of the Trust outcomes for learners improved for the academic year 19/20.

Beckfoot Oakbank School	Oakbank	Oakbank
(figures correct at time of publication)	2019	2020
Total number of pupils on roll (all ages)	1550	1576
Key Stage 4 Progress		
Progress 8	-0.45	N/A
Key Stage 4 Attainment		
9-4 in English + Maths "Basics"	44%	61%
9-5 in English + Maths "Basics"	24%	37%
Key Stage 5 A Level Attainment		
Average point score per A level entry expressed as a grade	С	B-

**Beckfoot Phoenix (Primary Special School)** joined the Trust in 2017 as a 'convertor' academy with a Good Ofsted grading achieved in 2016. The school is actively embracing the Trust school improvement agenda and working closely with Hazelbeck Special School. Outcomes continue to improve.

**Beckfoot Priestthorpe (Primary School)** joined the Trust as a 'convertor' academy in 2017 with a Good Ofsted grading achieved in 2016. Progress in reading, writing and maths were judged to be strong and improving for 2019/20.

Beckfoot Priestthorpe Primary School	Priestthorpe	Priestthorpe
(figures correct at time of publication)	2019	2020
Total number of pupils on roll (all ages)	214	209
Key Stage 2 Attainment (% of pupils reaching the expected standard)		
Reading, Writing Maths Expected Standard	48%	N/A
Reading Progress	-1.3	N/A
Writing Progress	-0.8	N/A
Maths Progress	-3.7	N/A

**Beckfoot Thornton (Secondary School)** joined the Trust in October 2016 as a 'sponsored' school with a Requires Improvement grade from Ofsted in 2014. Improved outcomes in 2019 were anticipated following two years of focused school improvement work. The school was inspected in 2019 and received a further Requires Improvement rating with inspectors noting that 'initial signs are positive' as the school pursues its ambition to become 'remarkable'.

Beckfoot Thornton School	Thornton	Thornton
(figures correct at time of publication)	2019	2020
Total number of pupils on roll (all ages)	1441	1408
Key Stage 4 Progress		
Progress 8	-0.30	N/A
Key Stage 4 Attainment		
9-4 in English + Maths "Basics"	53%	63%
9-5 in English + Maths "Basics"	29%	40%
Key Stage 5 A Level Attainment		
Average point score per A level entry expressed as a grade	C-	B-

**Beckfoot Upper Heaton (Secondary School)** joined the Trust in September 2015 as a 'fully sponsored' academy with an Inadequate Ofsted judgement in 2014. In 2018, the school was graded Good by Ofsted with some outstanding features. Outcomes at the school are strong. The school is also filling to capacity and its reputation in the community continues to grow.

Beckfoot Upper Heaton School	Upper	Upper
(figures correct at time of publication)	Heaton	Heaton
	2019	2020
Total number of pupils on roll (all ages)	536	683
Key Stage 4 Progress		
Progress 8	0.40	N/A
Key Stage 4 Attainment		
9-4 in English + Maths "Basics"	48%	67%
9-5 in English + Maths "Basics"	30%	50%
Key Stage 5 A Level Attainment		
Average point score per A level entry expressed as a grade	-	-

#### **Key Financial Performance Indicators**

As well as the academic outcomes noted above, Beckfoot Trust prepares monthly management accounts and monitors its cash position closely. The KPI's are considered to be pupil to staff ratios, benchmarked average costs, in-year budget variance and the level of reserves available after applying the contingency defined in the reserves policy. The financial review details these KPIs.

#### **Going Concern**

After making appropriate enquiries, the board of Trustees have a reasonable expectation that Beckfoot Trust has adequate resources to continue in operational existence for the foreseeable future. In making this judgement the Trustees have considered the future plans of the Trust and calculated the planned investment in its vulnerable learner provision is likely to result in future in year deficits. The Trustees understand that the Trust has the financial reserves to make this investment. The Trustees have also considered the potential impact of covid-19 and the uncertainty that this creates. The reserves of the Trust are sufficient to withstand this over the going concern period. For these reasons, the board continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

#### Promoting the success of the company

Beckfoot Trust is mindful in all its dealings with both external and internal stakeholders that its success depends upon fostering strong and sustainable relationships and implicitly takes into account the matters set out in S172 (a to f) of the Companies Act 2006. The main business of the Trust is the education of 7324 children currently on role. All the Trust structures, policies and procedures are set up with this purpose in mind

#### **Financial Review**

The financial statements show a deficit for the year of £11,396k (2019: Deficit £6,000k). This deficit is a result of a positive trading position for the schools of £901k with a cost of (£2,943k) for the 19/20 SOFA pension adjustment and a further actuarial loss on the defined benefit pension scheme of £9,237k.

The balance sheet shows net assets of £14,684k (2019: £26,080k) including a pension deficit of £29,397k (2019: £17,217k). Restricted general funds and unrestricted funds are £7,250k and £2,740k respectively. The level of free reserves exceeds the reserves policy for the Trust.

The LGPS pension liability movement in year reduces the restricted general reserve by £12,180k in total. Without this adjustment the net increase in funds of the restricted general and unrestricted reserve was £784k.

Of the Trust's £48,698k of income, 96.8% is revenue funding for educational operations, capital grants and donations account for 2.5% and other trading activities teaching school income make up the final 0.7%.

Of the Trust's expenditure, 99% is spent on the educational operations and 1% is teaching school costs and the costs of generating funds. This balance of expenditure is consistent with the objects and aims of the Trust.

On 31st August 2020 the Trust had £15,805k cash at the bank. Following receipt of debt and payment of all creditors, the cash figure is reduced to £12,180k. This level of cash is required protect against financial pressure in future years and ensure continued school improvement across the Trust.

#### **Reserves Policy**

The Trustees review the reserve levels of the Trust annually and adjust the reserves policy accordingly. The review considers the strategic requirements for school improvement and consequent investment requirements. It also takes into consideration risks associated with a one off negative event and the cash flow funding consequences associated with expanding and contracting schools. The Trustees have set the level of reserves held for contingency at 2.75% of projected income for the 2020/21 financial year which equates to around £1,309k. The Trusts reserves are in excess of this with restricted (excluding capital and pension) and unrestricted reserves at £9,990k. The Trust feels that given future budget forecasts this level of funds is required to ensure the going concern of the Trust and its schools and is in the process of running a number of acceleration projects to enhance school improvement.

#### **Investment Policy**

A return on working capital should be optimised whilst allowing easy access of the funds. In balancing risk against return the Trust policy is geared towards avoiding risk and maximising income from a low risk strategy. All monies are currently held on bank deposit attracting interest, with a proportion of the reserve funds held in fixed term deposits. Every month a deposit matures which allows the Trust to continue to review the balance of risk and reward in the future and revise its policy accordingly.

#### **Principal Risks and Uncertainties**

Beckfoot Trust actively manages risk by monitoring and updating its Risk Register at Board and Business Committee meetings. Where a unique or new risk emerges, like BREXIT and Covid-19, a separate risk register is created to manage the risk in detail. A summary of the three key risks and the control measures in place are noted below:

- 1. Single negative event that could lead to significant negative publicity (includes Strikes, Child protection issues, Disasters etc.) controlled by the daily business of running effective schools.
- 2. Educational outcomes at Beckfoot Oakbank do not improve and the school fails to fill to roll threatening its financial viability and judgements about Trust educational improvement capacity controlled by the Trust School Improvement plan in place.
- 3. The Trust is subject to theft by fraud leading to financial loss and ESFA scrutiny of the Trust's internal controls controlled by consistent application of the Trust's internal control systems and the adoption of all best practice guidance

Risks in relation to Beckfoot Nessfield's school improvement and the Beckfoot Trust Sixth Form sustainability have been reduced and are no longer considered to be high.

#### Financial and Risk Management Objectives and Policies

The board is satisfied that its risk management process identifies risks as well as the controls required to mitigate them. In particular, Trustees are satisfied that:

- The commercial risk around the Covid-19 crisis is being well managed and adequately overseen.
- · Cash flow is monitored effectively.
- · Bad debt risk is minimal.
- Attempted frauds are being identified and none have been successful.

#### **Fundraising**

Beckfoot Trust as a charity does not actively fundraise from the public and is not dependent on public donations to carry out its aims and objectives.

#### **Streamlined Energy and Carbon Reporting**

Beckfoot Trust has developed an Environmental Strategy which pledges to reduce the Trust's carbon footprint, become responsible consumers from procurement to waste management, work towards becoming a single-use plastic-free organisation by 2023 and change behaviours and attitudes of members of our community and empower them to demand change in other areas of their lives. The Trust has committed itself, and its resources to becoming a more sustainable and energy efficient organisation. We look to harness the enthusiasm of our learners, and staff, to be positive role models for change, and make our physical environment one that is environmentally sustainable and inspires others.

During the year we have undertaken a number of initiatives to move towards greater sustainability including:

- Switching to a green electricity tariff in 7 out of 10 schools,
- switching photocopier paper in all schools to 100% recycled, unbleached eco-paper, saving 1.6kg CO2/500 sheets over virgin-fibre paper,
- Committing to over £1m in capital works including new UPCV windows, High efficiency boilers, LED lighting, Solar PV, Upgrade/Optimisation of BMS and building fabric improvements,
- Involving students in the shaping of the vision and strategy, and
- Engaging all staff at the Trust Conference in November 2019.

In the upcoming year we will build upon this with the following initiatives:

- Capital works using School Condition Allocation to invest in energy efficiency measures in partnership with Ameresco through the Re:Fit framework,
- Partnering with Rethink Food (<u>www.rethinkfood.co.uk</u>) in all our primary and special schools
  to remove hunger as a barrier to learning, deliver education on healthy and sustainable
  eating, and launching social enterprises to distribute food recovered from supermarkets to the
  local community,
- Enhancing our outdoor spaces,
- · Promoting active travel, and
- integrating sustainability into procurement policy and practice.

Our streamline Energy and Carbon Reporting Data is shown here:

UK Greenhouse gas emissions and energy use data for the period 1 September 2019 to	2019/20
31 August 2020	
Annual UK Energy Use (KWh)	11,713k
Associated Greenhouse Gas Emissions (CO2e)	2,313
Gross emissions in metric tonnes CO2e per	0.32
pupil	
Scope 1	
Gas Consumption	1,560
Owned Transport	3
Total Scope 1	1,563
Scope 2	
Purchased Electricity	746
Scope 3	
Business travel in employee owned vehicles	4

#### Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Governments Conversion Factors for Company Reporting.

#### Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2e per pupil, the recommended ratio for the sector.

#### **Plans for Future Periods**

The Trust has established a balanced portfolio of primary and secondary schools delivering mainstream and special educational provision and is not currently planning to expand.

The Trust is ambitious for all its schools and targets educational outcomes that place them in the top 20% by comparison with other schools. A Central Improvement Team co-ordinates the implementation of the Trust School Improvement Framework and allocates improvement capacity where it is needed most.

During the year the Trust plans to invest over £1m of its reserves in ensuring that its strategy for vulnerable learners is embedded throughout the Trust. Work took place during the 19-20 year to implement the vulnerable learner strategy and the board approved this investment whilst also being mindful of the long term sustainability and impact on finances.

The Trust also plans to move forward its digital strategy in the 20-21 year. This work has been accelerated by the covid crisis and the resulting remote learning strategy. The aim of the Trust is to use this momentum to further push forward the strategy and have a real impact on learning throughout the Trust via the use of technology.

Reserves are carefully monitored and each school prepares financial plans, the Trust ensures they are self-sustaining and allocating resources effectively to drive school improvement. All schools collaborate to benefit from collective purchasing arrangements and this work will continue as the Trust develops.

#### **Employees and Disabled Persons**

The Trust's policy towards disabled employees is disclosed above under the heading Engagement with Employees.

#### **Auditor**

Saffery Champness LLP have expressed their willingness to remain in office as auditors to Beckfoot Trust.

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware.
- The Trustees have taken all the steps that they ought to have taken in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees' report incorporating a strategic report, approved by order of the board of Trustees as The Company Directors on 6<sup>th</sup> December 2020 and signed on its behalf by:

Mr J Winkley Chair of Trustees 6 December 2020

#### **GOVERNANCE STATEMENT**

#### Scope of Responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that Beckfoot Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss. As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day-to-day responsibility to the CEO, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement and supplementary funding agreements between Beckfoot Trust and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees Report and in the Statement of Trustees' Responsibilities.

#### Attendance at Beckfoot Trust meetings, 19/20

The Full Board formally has met seven times in the period 1 September 2019 to 31 August 2020. Attendance during the year at meetings of the Board of Trustees was as follows:

Director/Trustee	Meetings Attended	Out of a Possible
Jenny Cryer	6	7
Surita Dalal-Wilson	7	7
Paul Hill	1	2
David Horn	7	7
Michael Kelly	6	7
David Maybury	6	7
Anne-Marie Merifield	3	4
Erum Pervez	7	7
Sue Pierce	7	7
Paul Speight	5	7
Charlie Tebbutt	3	3
Kim Tollervey	7	7
Shirley Watson	4	4
John Winkley	6	7

The Education Committee has met two times in the period 1 September 2019 to 31 August 2020:

Director/Trustee	Meetings Attended	Out of a Possible
Jenny Cryer	0	1
Surita Dalal-Wilson	1	1
Paul Hill	0	1
David Horn	2	2
Erum Pervez	1	1
Sue Pierce	1	2
Charlie Tebbutt	2	2
Kim Tollervey	2	2
John Winkley	1	2

The Business Committee has met five times in the period 1 September 2019 to 31 August 2020:

Meetings Attended	Out of a Possible
4	5
3	5
3	5
3	5
	,

Charlie Tebbutt	4	4
John Winkley	3	5

The Audit Committee has met two times in the period 1 September 2019 to 31 August 2020:

Director/Trustee	Meetings Attended	Out of a Possible
Jenny Cryer	0	2
Surita Dalal-Wilson	2	2
Paul Hill	0	1
Anne-Marie Merifield	0	1
Erum Pervez	1	2
Sue Pierce	1	2
Kim Tollervey	2	2
Shirley Watson	1	1

The Remuneration Committee has met two times in the period 1 September 2019 to 31 August 2020:

Director/Trustee	Meetings Attended	Out of a Possible
David Horn	2	2
Michael Kelly	2	2
Kim Tollervey	2	2
John Winkley	2	2

#### **Review of Value for Money**

As accounting officer, the Chief Executive has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- Securing a Good Ofsted outcome at Beckfoot Heaton Primary School.
- Establishing a strategic vulnerable learner provision across the Trust.
- Providing central support to the Trust Schools via the Covid Operations Group to ensure the
  Trust is as responsive as possible to the evolving Covid-19 situation and is compliant with all
  relevant legislation.
- Providing remote learning to pupils and support to local communities throughout the lockdown period and beyond, including the provision of free school meal vouchers, distribution of devices and safeguarding checks.
- Remaining open to vulnerable learners and children of keyworkers throughout the lockdown period.
- Establishing a multi-discipline executive leadership team focused on ensuring we are delivering value for money across the Trust as defined in the newly established "Trust-School Contract"
- Becoming more agile with financial management and identifying an in year surplus and redistributing it to ensure it could be focused on school improvement acceleration.

#### The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Beckfoot Trust for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

#### **Capacity to Handle Risk**

The board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Trustees oversee this risk management framework with regular reviews of the Risk Register at the Business Committee of the board of Trustees and at Trustee meetings. The board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy Trust's significant risks and that the process has been in place for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

#### The Risk and Control Framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- Regular reviews of the Academy Trust's financial policies and procedures that include clearly defined purchasing (asset purchase or capital investment) guidelines.
- Comprehensive budgeting and budget monitoring procedures with monthly management accounts that are reviewed and agreed by the Business Committee of the board in respect of each school.
- Business Committee reviews of business cases for all major purchase decisions.
- Identification and management of risks.

The board of trustees has decided not to appoint an auditor for this purpose. However the trustees have appointed Ashley Reed, the CFO of Bradford Diocesan Academies Trust (BDAT) to perform peer reviews. The reviewer's role includes giving advice on financial and other matters and performing a range of checks on the academy trusts financial and other systems. In particular, the checks carried out in the current period included:

- Testing of payroll systems
- · Testing of purchase systems
- A wider health check on other areas of control

On a twice yearly basis the reviewer reports to the board of trustees, through the audit committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities and annually prepares an annual summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress. The June 2020 findings stated that of the 268 points checked, 99% met expectations and followed the relevant systems and controls. 4 minor procedural points were found but non of these required remedial action.

#### **Review of Effectiveness**

As Accounting Officer, David Horn, has responsibility for reviewing the effectiveness of the system of internal control. During the period in question the review has been informed by:

- The internal audit system.
- The work of the external auditor.
- The financial management and governance self-assessment process.
- The work completed by inter-trust internal audit arrangements with BDAT.
- The work of the executive managers within the trust who have responsibility for the development and maintenance of the internal control framework and the financial policies and procedures.

The Accounting Officer has been advised of the implications of the results of their review of the system of internal control by the audit committee and a plan to ensure continuous improvement is in place.

Approved by the board of Trustees on 6 December 2020 and signed on its behalf by:

Mr J Winkley Chair of Trustees

Mr D J Horn Accounting Officer

#### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Beckfoot Trust I have considered my responsibility to notify the Trust board of Trustees and the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

Mr D J Horn

Accounting Officer 6 December 2020

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards, (United Kingdom Generally Accepted Accounting Practice), and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law they must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the Charitable Company will continue in business

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform to the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA and Department of Education (DfE) have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of Trustees on 6 December 2020 and signed on its behalf by:

Mr J Winkley Chair of Trustees

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BECKFOOT TRUST

#### **Opinion**

We have audited the financial statements of Beckfoot Trust for the year ended 31 August 2020 which comprise Statement of Financial Activities, Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice). In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 31 August 2020 and
  of its incoming resources and application of resources, including its income and expenditure,
  for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, The Charities SORP and the Academies Accounts Direction 2019 to 2020

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties
  that may cast significant doubt about the charitable company's ability to continue to adopt the
  going concern basis of accounting for a period of at least twelve months from the date when
  the financial statements are authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' Report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report and Strategic Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 16, the trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and report in accordance with that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

### Beckfoot Trust Independent Auditor's Report To The Members

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jonathan Davis

Senior Statutory Auditor

For and on behalf of

Saffery Champness LLP
Chartered Accountants
Statutory Auditors
Mitre House
North Park Road
Harrogate
North Yorkshire
HG1 5RX

16 December 2020

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BECKFOOT TRUST LIMITED AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 14 July 2020 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Beckfoot Trust during the period 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Beckfoot Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Beckfoot Trust and the ESFA those matters we are required to state to them in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Beckfoot Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Beckfoot Trust's Accounting Officer and the reporting accountant The Accounting Officer is responsible, under the requirements of Beckfoot Trust's funding agreement with the Secretary of State for Education dated 1 September 2011 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw our conclusion includes:

- an assessment of the risk of material irregularity and impropriety across the Academy Trust's activities;
- evaluation of the processes and controls established and maintained in respect of regularity, propriety and compliance of the use of public funds through observation and testing of the arrangements in place and enquiry of the Accounting Officer;
- consideration and corroboration of the evidence supporting the Accounting Officer's statement on regularity, propriety and compliance; and

### The Beckfoot Trust Independent Reporting Accountant's Report on Regularity

 limited testing on a sample basis of income and expenditure for the areas identified as high risk.

#### Conclusion

In the course of our work nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Jonathan Davis Reporting accountant

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For and on behalf of

Saffery Champness LLP
Chartered Accountants
Statutory Auditors
Mitre House
North Park Road
Harrogate
North Yorkshire

HG1 5RX

Date: 16 December 2020

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2020

(Including the Income and Expenditure Account)

			Restricted	Restricted Fixed		
		Unrestricted	General	Asset	Total	Total
		Funds	Funds	Funds	2019/20	2018/19
	Note	£000	£000	£000	£000	£000
Income and endowments						
from:						
Donations and Capital Grants	1	40	-	1,183	1,223	1,364
Transfer from local authority on conversion		-	-	-	-	3,014
Charitable activities						
Funding for the Academy	2	32	47,108	-	47,140	44,796
Trust's educational operations						
Teaching schools	3,27	-	79	-	79	87
Other trading activities	4	169	-	-	169	724
Investments	5	87	-	-	87	62
Total income		328	47,187	1,183	48,698	50,047
Expenditure on:						
Raising funds	6	-	130	5	135	140
Charitable activities:						
Academy Trust's educational	6,7	589	48,986	1,068	50,643	47,914
operations						
Teaching schools	6,27	-	79	-	79	87
Total resources expended		589	49,195	1,073	50,857	48,141
Net (outgoing)/incoming resources before transfers		(261)	(2,008)	110	(2,159)	1,906
Gross transfers between funds	17	(9)	-	9	-	-
Net (expenditure)/income for	•	(270)	(2,008)	119	(2,159)	1,906
the year						
Other recognised gains and						
losses						
Actuarial (losses) on defined		_	(9,237)	_	(9,237)	
benefit pension schemes	24	_	(9,237)	_	(3,231)	(7,906)
Net Movement in funds		(270)	(11,245)	119	(11,396)	(6,000)
Total Control Control	4-	0.040	(40,000)	00.070	00.000	00.000
Total funds brought forward	17	3,010	(10,902)	33,972	26,080	32,080
Total funds carried forward	17	2,740	(22,147)	34,091	14,684	26,080

All of the Academy's activities derive from continuing operations during the above two financial periods.

#### **BALANCE SHEET AS AT 31 AUGUST 2020**

(Company Number: 08155088)

	Note	2020 £000	2020 £000	2019 £000	2019 £000
Fixed assets					
Intangible assets	12		47		80
Tangible assets	13		31,854		32,416
Current assets					
Stock	14	21		24	
Debtors	15	1,091		963	
Cash at bank and in hand		15,805		15,281	
			16,917		16,268
Liabilities					
Creditors: Amounts falling due within one year	16	(4,737)		(5,467)	
Net current assets		-	12,180		10,801
Total assets less current liabilities		-	44,081		43,297
Net assets excluding pension liability			44,081		43,297
Defined benefit pension scheme liability	24		(29,397)		(17,217)
Net assets including pension liability		-	14,684	,	26,080
Funds of the academy trust: Restricted funds					
Fixed asset fund	12,13		34,091		33,972
Restricted income fund	17		7,250		6,315
Pension reserve	17	_	(29,397)		(17,217)
Total restricted funds		_	11,944		23,070
Unrestricted funds					
General fund	17		2,251		2,564
Designated funds	17		489		446
Total unrestricted funds			2,740		3,010
Total funds		- -	14,684		26,080

The financial statements on pages 25 to 49 were approved by the Trustees and authorised for issue on 6 December 2020 and are signed on their behalf by:

Mr J Winkley Chair of Trustees

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

	Note	2020 £000	2019 £000
Cash flows from operating activities	11010	2000	2000
Net cash (used in)/provided by operating activities	20	(8)	2,494
Cash flows from investing activities	21	532	679
Increase in cash in the period	_	524	3,173
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at 1 September 2019		15,281	12,108
Cash and cash equivalents at 31 August 2020	21	15,805	15,281

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

#### Statement of Accounting Policies for the Year Ended 31 August 2020

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### **Basis of Preparation**

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

#### **Transfer on Conversion**

Where assets and liabilities are received by the academy trust on conversion to an academy, the transferred assets are measured at fair value and recognised in the balance sheet at the point when the risks and rewards of ownership pass to the academy trust. An equal amount of income is recognised as transfer on conversion with donations and capital grant income to the net assets received. Further details of the transactions are set out in note 27.

#### **Going Concern**

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Beckfoot Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### **Incoming resources**

All incoming resources are recognised when the Academy Trust has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

#### **Grants receivable**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income, until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant (GAG) is recognised in full in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is unconditional entitlement to the grant and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where there is certainty of receipt and the amount can be reliably measured.

#### Other Income

Other income, including the hire of facilities is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

#### Donated goods, facilities, and fixed assets

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

#### **PFI Buildings Policy**

Beckfoot and Hazelbeck schools share a campus at Wagon Lane. The property was built under a PFI arrangement as part of the Government's Building Schools for the Future Programme. The property is maintained and managed under a 25 year facilities management contract that expires in 2036.

New buildings have been constructed at Beckfoot Upper Heaton and Beckfoot Oakbank as PFI projects that are part of the Government's Priority Schools Building Programme. These properties will be maintained under a 25 year facilities management contract that expires in 2041 and 2042 respectively.

None of these buildings are recognised on the balance sheet of the Trust as the risk and rewards of ownership do not lie with the Trust.

#### Investment income

Investment income is included in the Statement of Financial Activities on a receivable basis, and is stated inclusive of related tax credits.

#### **Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### **Expenditure on raising funds**

These are costs incurred by the academy trust to raise funds for its charitable purposes and include the costs of all fundraising activities events and non-charitable trading.

#### **Charitable Activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All resources expended are shown inclusive of irrecoverable VAT.

#### **Agency Arrangements**

The academy Trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the Trust does not have control over the charitable application of the funds. The Trust can use up to 5% of the allocation towards its own administration costs and this is recognised in the statement of financial activities. The funds received and paid and any balances held are disclosed in note 26.

#### **Intangible Fixed Assets**

Intangible assets are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably. Intangible assets are initially recognised at cost and are subsequently measured at cost net of amortisation and any provision for impairment. Amortisation is provided on intangible fixed assets at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Purchased computer software 20%

#### **Tangible Fixed Assets**

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment. Assets costing less than £500 are written off in the year of acquisition.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to the restricted fixed asset fund in the Statement of financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset over its expected useful life, as follows:

Freehold buildings
Leasehold buildings – over the life of the lease
Fixtures, Fittings and Equipment
Motor Vehicles
ICT Equipment

32-49 Years Straight Line 33-44 Years Straight Line 3-20 Years Straight Line 10 Years Straight Line 3-20 Years Straight Line

Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

A review for impairment will be made if circumstances indicate that the net book value of assets may not be recoverable. Any shortfall between the net book value and their recoverable value is recognised as impairment and included in the Statement of Financial Activities.

#### Investments

The academy's shareholding in the wholly owned and dormant subsidiary, Beckfoot School (Trading) Limited (company number: 8130928 incorporation date: 5<sup>th</sup> July 2012), is not included in the balance sheet due to the cost of the share capital owned being a minimal value of £1. The investment will not be valued as there is no readily available market value and the cost of valuation exceeds the benefit derived.

#### Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

#### **Financial instruments**

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows:

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Amounts due to the charity's wholly owned subsidiary are held at face value less any impairment.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to charity's wholly owned subsidiary are held at face value less any impairment.

#### **Provisions**

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### **Leased Assets**

Rentals under operating leases are charged as they are due over the period of the lease agreement.

#### **Taxation**

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The Academy Trust is registered for VAT.

#### **Pensions Benefits**

Retirement benefits to employees of the academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 24, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate Trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### **Fund Accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education Skills Funding Agency or Department for Education.

#### Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 24, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### 1. Donations and Capital Grants

·	Unrestricted Funds £000	Restricted Funds £000	Total 2020 £000	Total 2019 £000
Capital Grants Donations	- 40	1,135 48	1,135 88	1,227 137
Transferred on Conversion	-	-	-	3,014
	40	1,183	1,223	4,378
2019 Total	137	4,241	4,378	

#### 2. Funding for the Academy Trust's Educational Operations

	Unrestricted Funds £000	Restricted Funds £000	Total 2020 £000	Total 2019 £000
DfE/ESFA grants				
GAG	_	37,131	37,131	36,112
Pupil Premium	-	2,300	2,300	2,267
Other DfE/ESFA Grants	-	2,541	2,541	1,034
	-	41,972	41,972	39,413
Other Government grants from educational operations				
Local Authority Grants	-	4,426	4,426	4,552
Other Government Grants	_	86	86	61
		4,512	4,512	4,613
Other Grants and Income				
Music and Trip Income	23	258	281	495
Other income	9	225	234	275
	32	483	515	770
Exceptional Government Funding				
Coronavirus exceptional support	-	141	141	
Total Funding for Educational Operations	32	47108	47,140	44,796
2019 Total	66	44,730	44,796	

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

The funding received for coronavirus exceptional support covers £117k of Free School Meal costs and £23k of other costs. These costs are included in notes 6 and 7 below as appropriate.

# 3. Teaching school income

	Unrestricted Funds £000	Restricted Funds £000	Total 2020 £000	Total 2019 £000
Teaching school services	-	79	79	87
•	-	79	79	87
2019 Total	<u>-</u>	87	87	

# 4. Other Trading Activities

	Unrestricted Funds £000	Restricted Funds £000	Total 2020 £000	Total 2019 £000
Lettings income	139	-	139	245
Catering income	8	-	8	442
Other income	22	-	22	37
	169	-	169	724
2019 Total	724		724	

# 5. Investment Income

5. Investment income	Unrestricted Funds £000	Restricted Funds £000	Total 2020 £000	Total 2019 £000
Short term deposits	87	-	87	62
·	87	-	87	62
2019 Total	62	-	62	

2,914

1,727

12,049

23

43

2,942

2,500

12,202

18

39

6. Resources Expended		Non Pay Exp	enditure		
	Staff			Total	Total
	Costs £000	Premises £000	Other £000	2020 £000	2019 £000
Expenditure on raising funds Academy's educational operations:	124	6	5	135	140
Direct costs	32,996	1,212	4,386	38,594	35,712
Allocated support costs	6,781	2,915	2,353	12,049	12,202
Teaching school	73	-	6	79	87
_	39,974	4,133	6,750	50,857	48,141
2019 Total	36,707	4,246	7,188	48,141	
Net income/(expenditure) for the Building provision (release)/cost Fees payable to auditor – audit Fees payable to auditor – other Fixed asset loss on disposal Operating lease costs Depreciation Amortisation of intangible fixed as		ude:		2020 £000 (205) 24 5 11 2,280 1,294 33	2019 £000 144 23 4 5 2,269 1,386 33
7. Charitable Activities				Total	Total
Direct costs – educational operat Support costs – educational oper Total direct and support costs				Total 2020 £000 38,594 12,049 50,760	Total 2019 £000 35,712 12,202 47,914
Analysis of support costs Support staff costs Depreciation Technology costs				Total 2020 £000 6,781 139 422	Total 2019 £000 6,264 148 291

Premises costs

Other support costs Legal Costs

Governance costs

# 8. Staff Costs

2020	2019
£000	£000
27,949	26,943
2,639	2,546
8,301	6,371
38,889	35,860
1,048	808
24	26
13	13
39,974	36,707
	£000 27,949 2,639 8,301 38,889 1,048 24 13

#### Non-statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £nil (2019: £nil).

#### Staff numbers

The average number of persons (including senior management team) employed by the Academy during the period was as follows:

	2020 No.	2019 No.
Charitable Activities		
Teachers	406	405
Administration and Support	603	655
Management	64	69
	1,073	1,129

#### Higher paid staff

The number of employees whose employee benefits (excluding employer pension) exceeded £60,000 was:

	2020 No.	2019 No.
£60,001 - £70,000	15	13
£70,001 - £80,000	11	6
£80,001 - £90,000	1	5
£90,001 - £100,000	1	1
£100,000-£110,000	2	0
£110,000 - £120,000	0	1
£120,001 - £130,000	1	0
	31	26

Twenty eight (2019: Twenty five) of the above employees participated in the Teachers' Pension Scheme. One employee participated in the Local Government Pension Scheme. Two did not participate in any pension scheme.

#### **Key Management Personnel**

The key management personnel of the academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy Trust was £1,579,750 (2019: £1,401,423).

### 9. Trustees' Remuneration and Expenses

One or more Trustees has been paid remuneration or has received other benefits from employment with the Academy Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff under their contracts.

The value of Trustees' remuneration and other benefits was as follows:

Name	Trustees Role	2020	2019
D J Horn	Chief Executive Officer		
Remuneration		£125,001-£130,000	£110,001-£115,000
Employers Pens	sion Contributions	nil	nil
C D Tebbutt	Chief Operating Officer		
Remuneration		£90,000-£95,000	£85,001-£90,000
Employers Pens	sion Contributions	£10,001-£15,000	£10,001-£15,000

During the period ended 31 August 2020, travel and subsistence payments totalling £662 (2019: £1,060) were reimbursed to two Trustees (2019: two Trustees).

Other related party transactions involving the Trustees are set out in note 23.

## 10. Trustees' and Officers' Indemnity Insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme membership.

# 11. Central Improvement Team

The academy Trust provides the following central services to its schools during the year:

- School improvement
- Human resources
- Finance
- Estates Management
- Compliance

During the year each school has been charged a flat 3.4% (2019: 2.5%) of grant income. The board has approved the method of allocation of these central costs. The actual amounts charged during the period were as follows:

	2020	2019
	£000	£000
Beckfoot Allerton	71	70
Beckfoot Heaton	131	128
Beckfoot Nessfield	59	59
Beckfoot Oakbank	348	286
Beckfoot Phoenix	64	61
Beckfoot Priestthorpe	34	32
Beckfoot School	337	274
Beckfoot Thornton	337	275
Beckfoot Upper Heaton	139	116
Hazelbeck School	104	101
Total Central Charge	1,624	1,402

# 12. Intangible Fixed Assets

	Computer Software	Total
Coat	£000	£000
Cost At 1 September 2019	198	198
At 31 August 2020	198	198
Amortisation		
At 1 September 2019	118	118
Charged in period	33	33
At 31 August 2020	151	151
Net book values		
At 31 August 2020	47	47
At 1 September 2019	80	80
/ ( ) Ooptombor 2010		

# 13. Tangible Fixed Assets

13. Tangible Fixed As	seis					
	Freehold	Leasehold	Fixtures,	ICT	Motor	Total
	land and	land and	Fittings and	Equipm	Vehicles	£000
	buildings	buildings	Equipment	ent	£000	
	£000	£000	£000	£000		
Cost						
At 1 September 2019	24,743	8,180	2,371	2,109	87	37,490
Reallocation	-	-	222	(222)	-	´ <b>-</b>
Additions	-	-	93	` 64Ś	-	738
Disposals	-	-	(18)	(15)	(18)	(51)
At 31 August 2020	24,743	8,180	2,668	2,517	69	38,177
Depreciation						
At 1 September 2019	1,324	561	1,790	1,334	65	5,074
Reallocation	-	-	76	(76)	-	_
Charged in period	560	202	183	342	7	1,294
Disposals			(13)	(14)	(18)	(45)
At 31 August 2020	1,884	763	2,036	1,586	54	6,323
Net book values						
At 31 August 2020	22,859	7,417	632	931	15	31,854
At 1 September 2019	23,419	7,619	581	775	22	32,416

During the year there has been a reallocation between FFE and ICT equipment which corrects a mis categorisation of assets at Beckfoot Oakbank.

# 14. Stock

	2020 £000	2019 £000
Student Shop	14	11
Clothing	3	9
Catering	4	4
-	21	24

# 15. Debtors

	2020 £000	2019 £000
Trade debtors	86	79
VAT recoverable	88	144
Prepayments and accrued income	917	740
	1,091	963

# 16. Creditors

# Amounts falling due within one year

· ····································	2020 £000	2019 £000
Trade creditors	135	146
ESFA Creditor	128	212
Other creditors	13	768
Accruals and deferred income	4,461	4,341
	4,737	5,467
Deferred Income	2020 £000	2019 £000
	281	<b>261</b>
Deferred income at 1 September 2019 Resources deferred in the year	241	281
Amounts released from previous years	(281)	(261)
Deferred income at 31 August 2020	241	281

At the balance sheet date the Academy Trust was holding funds received in advance for rates funding, universal infant free school meals, SGO grant and trip/club income.

Other creditors includes the following provisions recognised in accordance with Financial Reporting Standard 102:

	2020	2019
Other Creditors	000£	£000
Property provision	<u>-</u>	741
	-	741

#### 17. Funds

	Balance at 1 September 2019 £000	Incoming Resources £000	Resources Expended £000	Gains, Losses and Transfers £000	Balance at 31 August 2020 £000
Restricted general funds					
General Annual Grant (GAG)	6,315	37,131	(35,886)	(482)	7,078
Exceptional Covid Grant	-	141	(141)	-	-
Other Government grant	-	7053	(6,915)	-	138
Pupil Premium	-	2,300	(2,300)	-	-
Trip Income	-	258	(258)	-	-
Teaching School	-	79	(79)	-	-
Other Income and Grants	-	225	(191)	-	34
Pension reserve	(17,217)		(2,943)	(9,237)	(29,397)
_	(10,902)	47,187	(48,713)	(9,719)	(22,147)
Restricted fixed asset funds Fixed Asset Fund	32,496	_	(1,334)	739	31,901
Capital funds	1,476	1,183	(221)	(248)	2,190
- -	33,972	1,183	(1,555)	491	34,091
Total restricted funds	23,070	48,370	(50,268)	(9,228)	11,944
Unrestricted funds					
Designated - FFE fund	446	-	(20)	-	426
Designated Utilities Fund	-	-	-	-	63
Unrestricted funds	2,564	328	(569)	(9)	2,251
- -	3,010	328	(589)	(9)	2,740
Total funds	26,080	48,698	(50,857)	(9,237)	14,684

The specific purpose for which the funds are to be applied are as follows:

Restricted general funds have been spent in line with the terms of the Master Funding Agreement.

The teaching school fund is to be used to develop the Beckfoot Teaching Schools' aims and objectives in line with the agreement with the Department for Education.

The restricted fixed asset fund relates to assets held by the trust and increases in line with transfers in, additions, depreciation and disposals in the year have reduced the fund by £595k.

Capital funds are used solely for capital purchases in line with the strategic objectives of Beckfoot Trust. Additions in the year, mostly of ICT equipment, have resulted in a transfer of £739k from capital funds to fixed assets. Non capitalised expenditure related to capital repairs and maintenance spend of £261k in the current year. A balance of £2,190k remains on the capital fund at 31 August 2020 and relates in large part to the Trust condition allowance. There is a spend plan in place for the condition allowance which will improve the condition and sustainability of the Trust's estate.

The restricted pension fund is in deficit to the value of £29,397k as at 31 August 2020. The position has significantly worsened by an actuarial loss in year of £9,237k and the SOFA charge of £2,943k. The Trustees continue to monitor this situation closely.

The FFE fund is designated by the Trustees to be spent on repairs and maintenance of certain fixed assets not included in the PFI provider's schedule of maintained assets. The utilities designated fund is a balance of the utilities provision that has been designated for spend on future utilities bills.

Under the funding agreement with the Secretary of State, the academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2020.

Comparative information in respect of the preceding period is as follows:

Balance at 1 September 2018 £000	Incoming Resources £000	Resources Expended £000	Gains, Losses and Transfers £000	Balance at 31 August 2019 £000
3,776	36,112	(33,493)	(80)	6,315
-	5,647	(5,647)	-	-
-	2,267	(2,267)	-	-
45	-	(45)	-	-
-	470	(470)	-	-
100	87	(87)	(100)	-
-	234	(234)	-	-
(6,609)	(386)	(2,316)	(7,906)	(17,217)
(2,688)	44,431	(44,559)	(8,086)	(10,902)
29,910	3,401	(1,290)	475	32,496
1,354	1,226	(714)	(390)	1,476
31,264	4,627	(2,004)	85	33,972
28,576	49,058	(46,563)	(8,001)	23,070
,	,			<u> </u>
446	-	-	-	446
3,058	989	(1,578)	95	2,564
3,504	989	(1,578)	95	3,010
32,080	50,047	(48,141)	(7,906)	26,080
	1 September 2018 £000  3,776  - 45 - 100 - (6,609) (2,688)  29,910 1,354 31,264  28,576  446 3,058 3,504	1 September 2018 Resources £000  3,776 36,112 - 5,647 - 2,267 45 - 470 100 87 - 234 (6,609) (386) (2,688) 44,431  29,910 3,401 1,354 1,226 31,264 4,627  28,576 49,058  446 - 3,058 989 3,504 989	1 September 2018 Resources £000         Resources £000         Resources £000         Expended £000           3,776 36,112 - 5,647 (5,647)         - 5,647 (2,267)         - (2,267)           - 2,267 (2,267)         - (45)         - (45)           - 470 (470)         - (34)         - (234)           - 234 (234)         (234)         (2,316)           (2,688) 44,431 (44,559)         - (45)         - (2,316)           29,910 3,401 (1,290)         - (2,004)         - (714)           31,264 4,627 (2,004)         - (2,004)           28,576 49,058 989 (1,578)         - (3,058)           3,058 989 (1,578)         - (3,578)           3,504 989 (1,578)         - (3,578)	1 September 2018 Resources £000         Incoming Resources £000         Resources £000         Losses and £000           3,776 36,112 (33,493)         (80)           - 5,647 (5,647)         -           - 2,267 (2,267)         -           45 - (45)         -           - 470 (470)         -           100 87 (87)         (100)           - 234 (234)         -           (6,609)         (386)         (2,316)         (7,906)           (2,688)         44,431         (44,559)         (8,086)           29,910         3,401         (1,290)         475           1,354         1,226         (714)         (390)           31,264         4,627         (2,004)         85           28,576         49,058         (46,563)         (8,001)           446         -         -         -           3,058         989         (1,578)         95           3,504         989         (1,578)         95

**Total funds analysis by academy**During the year the Trust carried out a reserves reset across the schools. Fund balances at 31 August 2020 were allocated as follows:

	2020 £000	2019 £000
Beckfoot	1,569	2,801
Beckfoot Allerton	387	316
Beckfoot Heaton Primary	563	783
Beckfoot Nessfield	73	63
Beckfoot Oakbank	1,263	1,215
Beckfoot Phoenix	267	166
Beckfoot Priestthorpe	179	108
Beckfoot Teaching School	94	99
Beckfoot Thornton	1,296	1,817
Beckfoot Upper Heaton	953	782
Central Improvement Team	2,902	291
Hazelbeck	444	1,014
Total before central capital, fixed assets and pension reserve	9,990	9,455
Central Capital Reserve	2,190	1,346
Restricted fixed asset fund	31,901	32,496
Pension Reserve	(29,397)	(17,217)
	14,684	26,080

# Total cost analysis by academy

Expenditure incurred by each academy during the period was as follows:

	Teaching and Educational Support Staff Costs £000	Other Support Staff Costs £000	Educational Supplies £000	Other Costs (excluding Depreciation) £000	Total 2020 £000	Total 2019 £000
Beckfoot	6,051	750	887	2,207	9,895	9,098
Beckfoot Allerton	1.394	239	122	271	2.026	1,998
Beckfoot Heaton Primary	2,658	352	243	543	3,796	3,751
Beckfoot Oakbank	6,037	1,205	616	1,052	8,910	8,558
Beckfoot Nessfield	1,407	214	101	281	2,003	1,883
Beckfoot Phoenix	1,406	184	28	254	1,872	1,763
Beckfoot Priestthorpe	801	125	39	136	1,101	947
Beckfoot Thornton	5,949	1,010	597	722	8,278	8,027
Beckfoot Upper Heaton	2,772	415	253	357	3,797	3,397
Hazelbeck	2,402	179	105	353	3,039	3,033
	30,877	4,673	2,991	6,176	44,717	42,455

# Analysis of net assets between funds

Fund balances at 31 August 2020 are represented by:

	Unrestricted Funds £000	Restricted Funds £000	Restricted Fixed Asset Funds £000	Total Funds 2020 £000
Intangible fixed assets			47	47
Tangible fixed assets			31,854	31,854
Current assets	2,740	11,987	2,190	16,917
Current liabilities		(4,737)		(4,737)
Pension scheme liability		(29,397)		(29,397)
Total net assets	2,740	(22,147)	34,091	14,684

Comparative information in respect of the preceding period is as follows:

	Unrestricted Funds £000	Restricted Funds £000	Restricted Fixed Asset Funds £000	Total Funds 2019 £000
Intangible fixed assets	-	-	80	80
Tangible fixed assets	-	-	32,416	32,416
Current assets	3,010	11,782	1,476	16,268
Current liabilities	-	(5,467)	-	(5,467)
Pension scheme liability		(17,217)	-	(17,217)
Total net assets	3,010	(10,902)	33,972	26,080

### 18. Capital commitments

	2020 £000	2019 £000
Contracted for, but not provided in the financial statements	84	151

During the year the Trust has appointed Ameresco to deliver an Energy Performance Contract to install energy efficiency measures and deliver a guarantees energy saving. This will see us undertaking exciting initiatives such as installation of solar panels, boiler upgrade and optimisation, building fabric improvements and LED lighting replacements. This is part of the Trust Environmental Strategy. We expect these works to cost £1.2m which will be spent over the next academic year.

#### 19. Financial Commitments

At 31 August 2020 the Academy Trust's minimum lease payments under non-cancellable operating leases and other agreements were as follows:

	2020	2019
	£000	£000
Due in one year	2,359	2,287
Due between one and five years	9,160	9,137
Due after five years	25,447	27,370
	36,966	38,794

There is also a non-cancellable lease relating to the rental of the land and buildings from the City of Bradford Metropolitan District Council. This is for a peppercorn rate and is due to expire in 1st August 2138.

# 20. Reconciliation of net (expenditure)/income to net cash flow from operating activities

	2020	2019
	£000	£000
Net income	(2,159)	1,906
Amortisation (note 12)	33	33
Depreciation (note 13)	1,294	1,386
Capital grants receivable	(1,183)	(1,227)
Fixed assets inherited on conversion	-	(3,400)
Other Fixed Asset Movements	6	5
Defined benefit pension scheme obligation inherited	-	386
Defined benefit pension scheme cost less contributions payable (note 24)	2,630	2,141
Defined benefit pension scheme finance income (note 24)	313	175
Interest receivable	(87)	(62)
Decrease in stock	3	5
Increase/(Decrease) in debtors	(128)	69
(Decrease)/Increase in creditors	(730)	1,077
Net cash (outflow)/inflow from operating activities	(8)	2,494

### 21. Cash flows from investing activities

	2020	2019
	£000	£000
Interest received	87	62
Purchase of fixed assets	(738)	(610)
Capital grants	1,183	1,227
Net cash inflow from returns on investment and servicing of		
finance	532	679

#### Analysis of cash and cash equivalents

	At 1 September 2019 £000	Cash Flows £000	At 31 August 2020 £000
Cash in hand and at bank	8,281	(726)	7,555
Notice deposits (less than 3 months)	1,750	(250)	1,500
Notice deposits (more than 3 months)	5,250	1,500	6,750
	15,281	524	15,805

# 22. Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, but not exceeding £10.00, for the debts and liabilities contracted before they cease to be a member.

# 23. Related Party Transactions

Owing to the nature of the academy Trust's operations and the composition of the board of Trustees being drawn from members of local public and private sector organisations, transactions may take place with organisations in which the Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

The academy Trust is connected to the Bradford Local Authority via its Trustee J Cryer who is an employee of the Local Authority. The transactions with the Local Authority are not deemed to be related party transactions under FRS102 as the Trustee is not deemed to have significant influence over the Local Authority, the transactions and relationship with the Local Authority pre-date the relationship with the Trustee and all transactions are carried out at arms length.

Organisation	Relationship to Trust	Transactions
Nell Bank	J Cole (Member of the Trust) is a Trustee	Purchases of £667 relating to trips
		from Hazelbeck and Beckfoot
		Allerton (2019: £7,108)
Dixons	S Watson (Trustee of the Trust) is an	Income of £2,061 related to CPD
Academies Trust	employee	costs and purchases of £380 for
		the same purpose. Of this
		£1,310.99 was an outstanding
		debtor at year end.

# 24. Pension and Similar Obligations

The Academy's employees belong to two principal schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the West Yorkshire Pension Fund. Both are multi-employer defined-benefit schemes and are applicable to staff in all Trust schools.

The latest actuarial valuation of the TPS related to the period ended 31March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

#### **Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 (amended) published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 (amended). The valuation report was published by the Department for Education on 5 March 2020. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return is 4.45%.

The TPS valuation for 2012 determined an employer rate of 16.48%, which was payable from September 2015. As a result of the latest valuation based on membership data as at 31 March 2016, TPS employees will pay an increased contribution rate of 23.68% from 1 September 2020 (this includes the administration levy of 0.08%).

The employer's pension costs paid to TPS in the year amounted to £2,586k (2019 - £2,523k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

#### The Local Government Pension Scheme (LGPS)

The LGPS is a funded defined benefit scheme, with the assets held in separate Trustee administered funds. The total contributions made for the period ended 31 August 2020 was £1,998k, of which

# **Beckfoot Trust Notes to the Financial Statements**

employer's contributions totalled £1,508k and employees' contributions totalled £555k. The agreed contribution rates for 20/21 is 16.3% rising in April 21 to 16.7% for employers plus a lump sum contribution of nil and between 5.5% and 7.5% for employees dependent upon their full time equivalent earnings.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal Actuarial Assumptions	At 31 August 2020	At 31 August 2019
Rate of increase in salaries	3.55%	3.35%
CPI Inflation increase	2.3%	2.1%
Discount rate for scheme liabilities	1.7%	1.9%
Rate of increase in deferred pensions	2.3%	2.1%
Rate of increase to pensions in payment	2.3%	2.1%
Rate of revaluation of pension accounts	2.3%	2.1%

The current mortality assumptions are based on the recent actual mortality experience of members within the Fund and allow for expected future mortality improvements. The assumed life expectations on retirement age 65 are:

	At 31 August 2020	At 31 August 2019
Retiring today	04.0	00.0
Males	21.8	22.2
Females	24.6	25.4
Retiring in 20 years' time		
Males	22.5	23.2
Females	25.7	27.2

Sensitivity analysis has been performed on the principle assumptions of the pension liability including the discount rate, increase in salary rate, rate of increase in pensions and mortality rate. The result of these are shown below:

	At 31 August 2020	At 31 August 2019
	2000	£000
Discount rate +0.1%	57,257	44,757
Discount rate -0.1%	60,313	46,863
Mortality assumption – 1 year increase	56,669	44,288
Mortality assumption – 1 year decrease	60,960	47,325

2020

2010

The Academy's share of the assets and liabilities in the scheme were:

	Fair Value at 31	Fair Value at 31
	August	August
	2020 £000	2019 £000
Equities	22,863	22,179
Property	1,264	1,258
Government Bonds	2,851	3,001
Corporate Bonds	1,469	1,286
Cash	500	543
Other	441	314
Total market value of assets	29,388	28,581
Present value of scheme liabilities	(58,785)	(45,798)
Deficit in the scheme	(29,397)	(17,217)

The actual interest on scheme assets for 2020 was £558k (2019: return £713k).

# Amounts recognised in the Statement of Financial Activities

	2020	2019
	£000	£000
Current service cost	4,123	2,576
Employers contribution	(1,508)	(1,455)
New academies transfer in	-	386
Past service cost	15	1,020
Net interest cost	313	175
Pension finance costs	2,943	2,702

The actuarial gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 102 is a £10,770k loss (2019: £1,533k loss).

#### Movements in the present value of defined benefit obligations were as follows:

	£000	£000
At 1 September	45,798	30,478
Upon conversion of academy trusts	-	1,118
Current service cost	4,123	2,576
Past service cost	15	1,020
Interest cost	871	888
Employee contributions	555	543
Actuarial loss/(gain)	7,958	9,484
Benefits paid	(535)	(309)
At 31 August	58,785	45,798

Movements in the present value of academy's share of scheme assets:

	2020 £000	2019 £000
At 1 September	28,581	23,869
Upon conversion of academy trusts	-	732
Expected return on assets	558	713
Actuarial (loss)/gain	(1,279)	1,578
Employer contributions	1,508	1,455
Employee contributions	555	543
Benefits paid	(535)	(309)
At 31 August	29,388	28,581

#### 25. Events After the Balance Sheet Date

There are no post balance sheet events arising that require disclosure under FRS 102.

# 26. Agency Arrangements

The academy Trust distributes 16-19 bursary funds to studends as an agent for ESFA. In the accounting period ending 31 August 2020 the Trust received £91k and disbursed £126k from the fund. £35k of unspent funds were returned to the ESFA in line with the bursary fund rules. An amount of £128k is in included in other creditors relating to undistributed funds that is repayable to ESFA. Comparatives for the accounting period ending 31 August 2019 are £86k received, £108k disbursed and £198k included in other creditors.

# 27. Teaching school trading account

	2020 £000	2019 £000
Income	2000	2000
Direct Income	27	33
Fundraising and other activities	52 52	54
Total Income	79	87
Expenditure		
Direct Costs		
Direct staff costs	32	50
Other direct costs	32	27
Total direct costs	64	77
Other costs		
Support staff costs	15	10
Total other costs	15	10
Total expenditure	79	87
Surplus from all sources	_	_
Teaching school balances at 1 September 19	100	100
Teaching school balances at 31 August 20	100	100